

# **Town of Fairfax**

## ***Town Goals and Strategies***

**2007**

**Accepted by the Town Council December 5, 2007**

### Background:

Beginning in January 2006, the Town Council determined that working together on mutually-agreeable Town goals and objectives was a priority of the Council. This process entailed separately scheduled and noticed public Strategic Planning meetings which were held approximately once a month on Saturdays. One important outcome of this process was the collection of goals from each Council Member and then a ranking of the goals by all Council Members. The result was a document which listed goals in ranked order in different priority subject areas.

In order to focus the Town Council, community and staff's efforts on the top goals, this document takes the top three goals identified in each priority area and adds strategies, or implementation measures. If closely related, some goals were collapsed from the original ranked listing and others became strategies if they were more in line with implementation.

### Purpose:

The purpose of this Goals and Strategies document is to focus the Town's efforts, Council and staff time and finances on those high-priority areas identified by the Town Council, reflecting the will of the community. The priority areas and goals are identified here; the implementation of such goals requires policies and effort on the part of the Town Council, staff, and in some cases, volunteer committees and the community, in order to bring these goals to fruition.

The long-term intent of this document is to serve as a focal point that all interested parties can revisit from time to time, and that staff can update with respect to the status of each strategy employed to implement each goal. Goals may be amended, added, revised, etc. as desired by the Town Council in future years. The intent is not to create a rigid structure, but rather a focal point of mutual agreement for the Council to use as direction to staff on priorities.

The original inclusive goal ranking document is also included as an Appendix for reference.

**PRIORITY SUBJECT AREA #1: Environment/Sustainability**

**GOAL 1.1: Create Extensive Bike Paths and Sidewalks in Fairfax**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
1.1.a.	Maximize Non-Motorized Transportation Program funding	Public Works & Town Council	County approved in 4/07 four projects in or beneficial to Fairfax: new sidewalk at Library; new sidewalk on Pastori; Parkade improvements study; San Rafael-Fairfax Corridor Study (Fairfax Public Works Director is lead coordinator)
1.1.b.	Maximize Safe Pathways to School grant opportunities	Public Works	Two applications approved for 07-08
1.1.c.	Maximize Safe Routes to School funding opportunities	Public Works	Manor Circle Safe Routes to School ped/bridge installation 5/07 with SDF/Oak Tree Lane crosswalk project to be completed in 2007
1.1.d.	Pursue funding opportunities and grants for sidewalk repair and bike lanes and paths	Public Works; Town Manager	Ongoing as opportunities arise
1.1.e.	Replacement/upgrade of sidewalks in downtown to widen sidewalks, encourage walkability, ambience and economic activity	Public Works/Town Manager	Design and cost estimates needed; source of financing to be determined

**GOAL 1.2: Reduce 20% of Carbon Emissions by 2020 in Fairfax**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
1.2.a.	Reactivate membership in ICLEI and follow ICLEI guidelines for Local Action Plan	Town Manager	ICLEA membership renewed; ICLEI volunteer group formed and emissions inventory is being performed
1.2.b.			
1.2.c.			

**GOAL 1.3: Create Solar Panel Energy Saving Opportunities in Town; Foster installation of solar panels on 100 rooftops in Fairfax**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
1.3.a.	Eliminate permit fee for solar installations	Town Council & Planning/Building	Completed 9/06
1.3.b.	Seek funding for solar installations on Town buildings	Town Manager & Public Works	Currently seeking CREBs zero interest bond
1.3.c.			

**PRIORITY SUBJECT AREA #2: Economic/Financial**

**GOAL 2.1: Complete a Five-Year Strategic Financial Plan**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
2.1.a.	Complete Strategic Financial Plan document and adopt by Council	Town Manager; Finance; Town Council	Draft #2 presented to all Town Commissions and Committees 5/07; posted on website 3/07. 4 drafts presented publicly. Next step to adopt and implement.
2.1.b.	Implement policies and strategies agreed to and outlined in Strategic Financial Plan	Town Council; Town Manager; Finance	Town Council held joint meeting on Police 6/07, and subcommittee on shared services formed and is meeting. Explored Public Works management sharing with San Anselmo. Fire Board exploring expansion of JPA. Two-tiered safety retirement system in negotiation.
2.1.c.			

**GOAL 2.2: Vigorously Pursue all Available State, Federal and Insurance Funding to reimburse the Town for Flood-related Expenditures**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
2.2.a.	Work with OES to ensure all FEMA project worksheets are accepted and funding provided; pursue appeals	Town Manager; Public Works	Ongoing
2.2.b.	Lobby County, State and Federal representatives to assist with flood recovery	Town Council	State Senator and Congresswoman currently engaged in assisting Fairfax
2.2.c.	Create a position devoted to flood financial recovery	Town Manager/Public Works Director	With one-time SB418 monies, a proposal is before Council 12/5/07 to create such a position

**GOAL 2.3: Expand Downtown Commerce and Tax Base; Identify and Implement Concrete Steps that will Boost the Financial Health of the Downtown Sector**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
2.3.a.	Review Economic Development Advisory Committee recommendations and determine which to pursue	Town Council	Town Council response to recommendations integrated in Strategic Financial Plan
2.3.b.	Pursue funding opportunities to assist the retail sector	Town Manager; Finance; Planning/Building; Public Works	PG&E economic development grant not awarded. Will seek other grant opportunities.
2.3.c.	If funding becomes available, work with Chamber to fund a program to focus on business	Town Manager	Seeking funding

Town of Fairfax Strategic Plan – Goals and Strategies

	recruitment and retention and filling vacant storefronts		
2.3.d.	Reduce impact of periodic flooding on downtown businesses	Town Manager, Public Works	Flood gate grant program proposed

**PRIORITY SUBJECT AREA #3: Planning/Sustainable Development Goals**

**GOAL 3.1: Complete the Town General Plan**

	Strategies	Departments Responsible	Status
3.1.a.	Joint Council – Planning Commission meeting to discuss mixed use overlay and General Plan issues	Town Council; Planning Commission; Planning/Building; Town Manager	Joint meeting of Town Council and Planning Commission held 9/07
3.1.b.			
3.1.c.			

**GOAL 3.2: Implement a Policy which Encourages Legalization of Second Units Including the Waiver of Fees and Penalties for Second Units Discovered During Resale Inspections**

	Strategies	Departments Responsible	Status
3.2.a.	Adopt second unit amnesty ordinance	Town Council; Planning. Building	Ordinance adopted 10/07
3.2.b.			
3.2.c.			

**GOAL 3.3: Make Existing Town-wide Easements Through Neighborhoods Open and Safe for Hiking and Emergency Evacuation**

	Strategies	Departments Responsible	Status
3.3.a.	Support Fairfax Volunteers' and Volunteer Board's efforts to clear and mark trails	Town Council; Town Manager; Public Works; Planning/Building	Town Council endorsed Volunteers' trail marking project 5/07 Public Works supports trail clearing projects by pick up of brush left by volunteers – as events occur.
3.3.b.			
3.3.c.			

**PRIORITY SUBJECT AREA #4: Town Service Goals**

**GOAL 4.1: Create a Plan to Hire, Develop and Retain Town Staff**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
4.1.a.	Maintain fair and competitive salaries and benefits for Town staff	Town Council; Town Manager	Three-year labor contracts adopted 9/06
4.1.b.	Ensure that employee performance evaluations are conducted at least annually	All managers and supervisors; Town Manager	Ongoing
4.1.c.	Provide annual training and professional development opportunities for all staff	Town Manager; All Department Heads; Town Council	Ongoing; based on budgetary resources

**GOAL 4.2: Revitalize Infrastructure: Streets, Drains, Bridges, Sidewalks**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
4.2.a.	Implement remainder of Measure K projects with balance of funding	Public Works	Ongoing
4.2.b.	Complete FEMA projects	Public Works; Town Manager	Ongoing
4.2.c.	Seek new infrastructure funding and grants	Public Works; Town Manager	Prop. 1B allocation of \$400K currently being monitored as to when it will be provided to Town.
4.2.d.	Draft 5-year Capital Improvement Program	Public Works; Finance	Planned for FY 08-09 budget As time permits
4.2.e.	Formulate policy and strategy for non-Town maintained roads	Town Manager; Town Council; Public Works	Draft policy will return to Council for consideration in 2008

**GOAL 4.3: Have Town Facilities in Fully Functional Operation; refers to Flood recovery**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
4.3.a.	Complete building renovations	Public Works; Planning/Building; Town Manager	Town Hall in operation 8/07. Police Department 75% complete; Fire Station 50% complete. Flood gates to be installed.
4.3.b.			
4.3.c.			

**PRIORITY SUBJECT AREA #5: Culture/Community Goals**

**GOAL 5.1: Maintain Our Diverse Population: Young/Old, Professional, Artistic, Ethnic and Racial Groups; Address Community Culture Issues**

	Strategies	Departments Responsible	Status
5.1.a.	Create new affordable housing opportunities	Town Council; Planning/Building	Housing Element certification pending Mixed-use Overlay Ordinance
5.1.b.			
5.1.c.			

**GOAL 5.2: Create a New Note of Civility; Have Respect and Support for New Ideas; Implement a “Let’s Try It” Attitude; Create an Environment of Better Treatment of Each Other**

	Strategies	Departments Responsible	Status
5.2.a.	Implement and stick to tenets of Civility Resolution adopted in 2004	Town Council; Town Manager; All Departments	Town Clerk to post Civility Resolution at each Council meeting. Civility wording was added to Agendas.
5.2.b.			
5.2.c.			

**GOAL 5.3: Create a Historic Planning District to Rebuild Downtown in the Same Flavor as it is Now; Implement a Downtown Historical District which will Preserve and Protect the Core Retail Area in Fairfax**

	Strategies	Departments Responsible	Status
5.3.a.			
5.3.b.			
5.3.c.			

**PRIORITY SUBJECT AREA #6: Youth Goals**

**GOAL 6.1: Support the Work of the Fairfax Youth Project, Providing After-School Care for Students in Grades 5 to 8**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
6.1.a.	Authorize contract for continued operation of Fairfax Youth Program at Youth Center	Town Council; Town Manager	Contract renewed for FY07-08 in 6/07
6.1.b.	Expand the Fairfax Youth Project to provide youth training in digital media productions		
6.1.c.			

**GOAL 6.2: Create a Coffeehouse/Meeting Place for Teens**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
6.2.a.	Youth and Alcohol Task Force created a pilot teen coffee house	Town Council Youth and Alcohol Subcommittee	Seeking funding and volunteers to continue success of 12/06 pilot
6.2.b.			
6.2.c.			

**GOAL 6.3: Have More Involvement of Teens in Financial Growth**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
6.3.a.			
6.3.b.			
6.3.c.			

**PRIORITY SUBJECT AREA #7: Public Safety and Emergency Preparedness Goals**

**GOAL 7.1: Enhance Disaster Preparedness, Response and Recovery Planning**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
7.1.a.	Put Town emergency warning system in place	Town Manager; Ross Valley Fire; Police Department	First siren installed 4/07; another is underway to be installed, and the third is under study; activation policy being drafted
7.1.b.	Complete Town-wide Disaster-Management Planning and Neighborhood Notification Program. Continue to cultivate neighborhood disaster preparedness including a database of special needs and restoration of public rights of way	Volunteer Board; Police Department; Town Manager	Continuing to support CERT program through publicity; supporting new "Get Ready" program in Ross Valley through Ross Valley Fire coordination efforts
7.1.c.	Continue the work of the Disaster Council formed 7/06	Town Manager; Town Council	Regular meetings held at least every other month
7.1.d.	Update Flood Hazard Mitigation Plan	Town Manager	Contract awarded to Paula Schulz 6/07; work is ongoing, public meetings underway

**GOAL 7.2: Reduce or Eliminate the Impact of Periodic Flooding on Town Hall Structures**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
7.2.a.	Flood-proofing measures installation with building renovation	Public Works; Planning/Building	Town hall had water barrier installed during renovation. Flood gate plan for Town Buildings under review
7.2.b.			
7.2.c.			

**GOAL 7.3: Maintain the Current Excellent Public Safety Services Provided by Fairfax Police and Ross Valley Fire**

	<b>Strategies</b>	<b>Departments Responsible</b>	<b>Status</b>
7.3.a.	Maintain fair and competitive salaries and benefits for Police	Town Council; Town Manager	Three-year union contract authorized 9/06
7.3.b.	Ensure that any service-sharing and/or consolidation proposals for Police and Fire do not result in negative service and morale impacts	Town Council; Fire Board	Service-sharing subcommittee formed with Town of San Anselmo 6/07
7.3.c.			

**PRIORITY SUBJECT AREA #8: Political Goals**

**GOAL 8.1: Campaign Finance Reform**

	Strategies	Departments Responsible	Status
8.1.a.			
8.1.b.			
8.1.c.			
8.1.d.			

**GOAL 8.2: Establish Fairfax as a Peace Community in Opposition to the Destructive and Illegal Domestic and Foreign Policies of the Bush Administration and the Federal Government**

	Strategies	Departments Responsible	Status
8.2.a.			
8.2.b.			
8.2.c.			

**GOAL 8.3: (none)**

	Strategies	Departments Responsible	Status
8.3.a.			
8.3.b.			
8.3.c.			

FAIRFAX Strategic Planning Goals Prioritization Rankings by Town Council --2006--								
Please numerically rank for each category.	Susan Brandborg	Larry Bragman	Mary Ann Maggiore	Lew Tremaine	David Weinsoff	Total	Average Total	Group Rank
<b>1.0 Environment/Sustainability Goals</b>								
Goal 1.5: Create Extensive Bike Paths and Sidewalks in Fairfax	1	1	3	4	3	12	2.4	
Goal 1.2: Reduce 20% of Carbon Emissions by 2020 in Fairfax.	4	2	1	1	5	13	2.6	
Goal 1.3: Create Solar Panel Energy Saving Opportunities in Town.	2	5	6	5	1	19	3.8	
Goal 1.4 Foster installation of solar panels on 100 rooftops in Fairfax.	5	4	2	6	2	19	3.8	
Goal 1.1: Create a town vision for a sustainable Fairfax.	3	3	5	2	6	19	3.8	
Goal 1.6: Implement the use of bio-diesel and other sustainable fuel sources for Town vehicles.	6	6	4	3	4	23	4.6	
<b>2.0 Economic /Financial Goals:</b>								
Goal 2.1: Formulate and Implement a five-year Strategic Financial Plan.	1	1	2	5	1	10	2.0	
Goal 2.6: To vigorously pursue all available state, federal and insurance funding to reimburse the Town of Fairfax for flood related expenditures.	3	5	3	1	5	17	3.4	
Goal 2.4: Expand downtown commerce and tax base. Identify and implement concrete steps that will boost the financial health of the downtown sector.	7	4	1	7	2	21	4.2	
Goal 2.11: Encourage continued improvement of the public infrastructure through grants and other creative finance mechanisms.	4	8	8	2	3	25	5.0	
Goal 2.5: Create financial reserve policy.	2	3	4	11	6	26	5.2	
Goal 2.3: Provide a framework for a sustainable town economy to the community.	4	2	6	6	9	27	5.4	
Goal 2.10: Review all opportunities to obtain funding from Federal, State and others who owe the Town money.	5	9	7	4	4	29	5.8	
Goal 2.2: Create a comprehensive town business policy.	Clarify town vs. private business	6	5	8	7	26	6.5	
Goal 2.8: To further improve our Town's revenue sharing relationships with the County of Marin, State of California and the Federal Government.	6	11	9	3	8	37	7.4	

Please numerically rank for each category.	Susan Brandborg	Larry Bragman	Mary Ann Maggiore	Lew Tremaine	David Weinsoff	Total	Average Total	Group Rank
Goal 2.7: To implement a broad "precautionary principle" ordinance to guide the Town in its purchase and practices. That is, we should not use any materials in our Town operations that possibly carry a health hazard, such as any untested solvents, cleaners, herbicides, etc., that have not been proven to be safe.	8	7	10	10	10	45	9.0	
Goal 2.9: To implement broad policies encouraging sustainable economic and development practices in our local government and economy (using Willits Localization Plan as a model).	Clarify	10	11	9	11	41	10.3	
<b>3.0 Planning/Sustainable Development Goals:</b>								
Goal 3.1: Complete the Town General Plan.	4	3	11	1	1	20	4.0	
Goal 3.7: To implement a policy which encourages legalization of second units including the waiver of fees and penalties for second units discovered during resale inspections.	3	1	3	4	12	23	4.6	
Goal 3.5: Make existing town-wide easements through our neighborhoods open and safe for hiking and emergency evacuation.	5	5	5	3	7	25	5.0	
Goal 3.12: Pursue a grocery store to replace Albertsons and/or Bell Market.	1	12	2	6	5	26	5.2	
Goal 3.6: Create 64 new, sustainable housing units.	7	8	1	2	11	29	5.8	
Goal 3.9: To further implement on-line provision of building permit and other town related services.	6	9	8	5	2	30	6.0	
Goal 3.11: Have a better mix of retail stores in the Fairfax downtown.	2	11	9	10	6	38	7.6	
Goal 3.8: To encourage the construction or conversion of further housing for artists, single parents, political refugees and local workforce.	13	2	4	9	13	41	8.2	
Goal 3.2: Review the preservation of open space.	9	6	12	8	9	44	8.8	
Goal 3.4: Identify and promote the creation of "pocket-parks" in our neighborhoods on small parcels of Town-owned open space.	14	4	6	13	10	47	9.4	
Goal 3.13: Continue the downtown retail space from the current downtown to where Albertson's is.	10	13	10	12	4	49	9.8	
Goal 3.3: Provide better access to open space.	8	7	13	14	8	50	10.0	
Goal 3.15: Review capital improvement plans for town.	15	14	14	7	3	53	10.6	

Please numerically rank for each category.	Susan Brandborg	Larry Bragman	Mary Ann Maggiore	Lew Tremaine	David Weinsoff	Total	Average Total	Group Rank
<b>Goal 3.10: To help poise Fairfax as an alternative, sustainable paradigm of economic and social development.</b>	12	10	7	11	15	55	11.0	
<b>Goal 3.14: Plan for a certain type of small chain store or two that is very strong in their category.</b>	Clarify	ND	15	15	14	44	14.7	
<b>4.0 Town Service Goals:</b>								
<b>Goal 4.7: Create a plan to hire, develop and retain Town staff.</b>	3	3	1	8	3	18	3.6	
<b>Goal 4.9: Revitalize infrastructure: streets, drains, bridges, sidewalks.</b>	2	1	5	10	1	19	3.8	
<b>Goal 4.13: Have Town facilities in fully functional operation.</b>	1	2	12	1	12	28	5.6	
<b>Goal 4.1: Assess the level of town services for efficient service delivery.</b>	8	3	9	4	5	29	5.8	
<b>Goal 4.16: Plan and implement a general upgrade of the roads in town.</b>	6	1	4	6	13	30	6.0	
<b>Goal 4.12: Create an environment of better treatment of staff.</b>	4	3	13	3	9	32	6.4	
<b>Goal 4.8: Provide the means for a friendly, fast permit process.</b>	7	4	11	9	2	33	6.6	
<b>Goal 4.2: Increase efficiency of town service delivery.</b>	9	3	10	5	6	33	6.6	
<b>Goal 4.3: Make sure services are reviewed regularly.</b>	10	3	8	7	7	35	7.0	
<b>Goal 4.15: Encourage skill development training among Town staff to encourage longevity, increase efficiency and improve relations with the public.</b>	5	3	15	2	10	35	7.0	
<b>Goal 4.11: Acquire Town-wide cell phone coverage without the presence of cell phone towers in residential areas.</b>	12	ND	3	12	8	35	8.8	
<b>Goal 4.10: Enhance Town website, including on-line municipal code.</b>	Done	5	16	11	4	36	9.0	
<b>Goal 4.6: Determine feasibility of offering extra services to residents as a town utility.</b>	Clarify	5	6	14	15	40	10.0	
<b>Goal 4.14: Deploy a wireless broadband network in the downtown core and to expand it to all residential areas.</b>	Clarify	5	14	13	14	46	11.5	
<b>Goal 4.17: Address the parking problems in the hills. Have a town law passed that all residential parking, unless otherwise marked, is parallel parking by default.</b>	Clarify	6	17	15	11	49	12.3	

Please numerically rank for each category.	Susan Brandborg	Larry Bragman	Mary Ann Maggiore	Lew Tremaine	David Weinsoff	Total	Average Total	Group Rank	
<b>Goal 4.4: Maximize the use of a town representative in Sacramento.</b>	13	ND	2	17	17	49	12.3		
<b>Goal 4.5: Explore opportunities for town representation for other levels of government.</b>	11	ND	7	16	16	50	12.5		
<b>5.0 Culture/Community Goals</b>									
<b>Goal 5.13: Have the East Side of Town be better connected to the West Side.</b>	1	ND	3	11	1	16	4.0		
<b>Goal 5.2: Create a new note of civility.</b>	Not Tangible	10	2	7	6	25	6.3		
<b>Goal 5.14: Create a historic planning district to rebuild downtown in the same flavor as it is now.</b>	2	1	18	9	2	32	6.4		
<b>Goal 5.3: Have respect and support for new ideas.</b>	Not Tangible	11	4	4	7	26	6.5		
<b>Goal 5.4: Implement a "Let's try it attitude".</b>	Not Tangible	12	6	3	8	29	7.3		
<b>Goal 5.15: Implement a Downtown Historical District which will preserve and protect the core retail area in Fairfax.</b>	3	2	20	10	3	38	7.6		
<b>Goal 5.11: Address community culture issues.</b>	Clarify	8	7	2	14	31	7.8		
<b>Goal 5.1: Maintain our diverse population: young/old, professional, artistic, ethnic and racial groups.</b>	4	16	1	1	19	41	8.2		
<b>Goal 5.5: Create an environment of better treatment of each other.</b>	Not Tangible	13	5	6	9	33	8.3		
<b>Goal 5.16: Build a "Distributed Media Center" in association with the Marin Telecommunications Agency to ensure that Ross Valley and Western Marin residents have a convenient outlet for community news, information and artistic expression.</b>	Clarify	5	9	5	20	39	9.8		
<b>Goal 5.8: Create the means to foster greater community input and spirit.</b>	Not Tangible	6	10	13	11	40	10.0		
<b>Goal 5.12: Celebrate the work of our local artists.</b>	5	9	11	12	15	52	10.4		
<b>Goal 5.9: Assess the town's locations for gathering for events and activities.</b>	18	4	8	15	12	57	11.4		
<b>Goal 5.7: Preserve social capital of long time residents.</b>	Clarify	15	3	19	10	47	11.8		
<b>Goal 5.10: Determine the character of the town and ways to retain and strengthen it.</b>	17	7	13	14	13	64	12.8		
<b>Goal 5.17: Implement a proactive resource assessment and management plan which covers our Town's parks, open space, and public rights of way.</b>	Clarify	3	17	16	16	52	13.0		
<b>Goal 5.20: Establish a local low power FM station that serves the Town of Fairfax.</b>	20	19	14	8	4	65	13.0		

Please numerically rank for each category.	Susan Brandborg	Larry Bragman	Mary Ann Maggiore	Lew Tremaine	David Weinsoff	Total	Average Total	Group Rank	
<b>Goal 5.6: Address neighborhood quarrels.</b>	19	14	15	20	5	73	14.6		
<b>Goal 5.18: Encourage film, television and other production opportunities for the Town of Fairfax.</b>	6	17	16	18	17	74	14.8		
<b>Goal 5.19: Encourage the formation of a local arts commission which would encourage the cultivation of a vibrant local music and arts community; encourage the installation of public art and murals; and which would institute cultural exchange programs with foreign countries.</b>	16	18	12	17	18	81	16.2		
<b>6.0 Youth Goals</b>									
<b>Goal 6.3: Support the work of the Fairfax Youth Project, providing after-school care for students in grades 5-8.</b>	1	1	3	2	3	10	2.0		
<b>Goal 6.1: Create a Coffeehouse/Meeting Place for Teens.</b>	3	3	1	3	1	11	2.2		
<b>Goal 6.4: Expand the Fairfax youth project to provide youth training in digital media productions.</b>	2	2	4	1	2	11	2.2		
<b>Goal 6.2: Have more involvement of teens in financial growth.</b>	4	4	2	4	4	18	3.6		
<b>7.0 Public Safety and Emergency Preparedness Goals</b>									
<b>Goal 7.2: Enhance Disaster Preparedness, Response and Recovery Planning.</b>	1	1	2	3	2	9	1.8		
<b>Goal 7.6: Put Town emergency warning system in place. (Deploy a siren or other warning).</b>	2	3	6	1	3	15	3.0		
<b>Goal 7.3: Complete Town-wide Disaster-Management Planning and Neighborhood Notification Program.</b>	5	2	3	4	1	15	3.0		
<b>Goal 7.1: Reduce or eliminate the impact of periodic flooding on Town hall structures.</b>	4	5	1	5	5	20	4.0		
<b>Goal 7.7: Continue to cultivate neighborhood disaster preparedness including a database of special needs and restoration of public rights of way.</b>	3	4	7	4	6	24	4.8		
<b>Goal 7.5: Create or revise Community disaster program.</b>	7	7	5	2	4	25	5.0		
<b>Goal 7.4: Address implications of flooding in Town.</b>	6	6	4	6	7	29	5.8		
<b>Goal 7.8: Review traffic calming.</b>	8		8	3	8	27	6.8		
<b>8.0 Political Goals</b>									

Please numerically rank for each category.	Susan Brandborg	Larry Bragman	Mary Ann Maggiore	Lew Tremaine	David Weinsoff	Total	Average Total	Group Rank
<b>Goal 8.1: To help establish Fairfax as a peace community in opposition to the destructive and illegal domestic and foreign policies of the Bush administration and the Federal Government.</b>	0	1	1	1	0	3	0.6	